

STRATEGIC PLAN 2025-2027

HIGHLIGHTS

The goals towards 2027

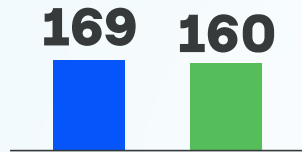
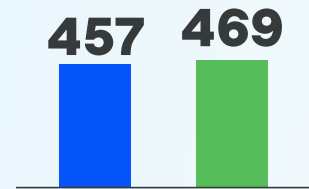
● 2024 (Estimated value) ● 2027



Improving the quality and resilience of **networks**

⚡ Electricity distributed (TWh)*

⚡ SAIDI (min)*



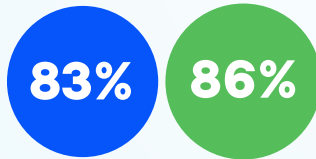
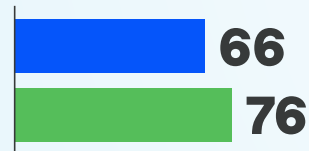
*only core countries



A growing **renewable** platform focused on flexibility and profitability

⚡ RES Capacity (Gw)

⚡ GHG free production on total



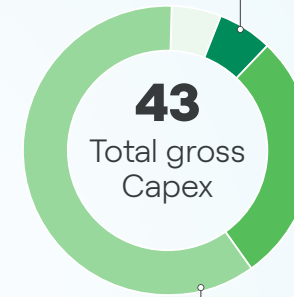
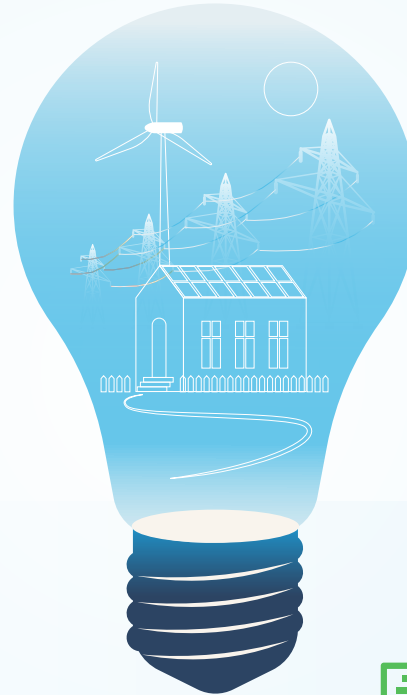
An efficient and effective **customer** base

⚡ Power customers (liberalized and regulated markets), gas customers and 2024E net of 'vulnerable' customers in Italy



These results will be achieved through

⚡ **PROFITABILITY, FLEXIBILITY AND RESILIENCY**
(billions of euros)



Packaged offers tailored to **customer needs** and geographies

2.7

Development of **renewable energy**

12

Grids
(Total Capex for grids **+40%** compared to the previous plan)

26

⚡ **FINANCIAL AND ENVIRONMENTAL SUSTAINABILITY**



FINANCIAL

27%

FFO
Net Financial Debt
by 2027

2.5x

Net Financial Debt /
EBITDA by 2027



ENVIRONMENTAL

0

coal-fired
plants
by 2027

0

emissions in all
areas by 2040